



NDA Update

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Harwell Stakeholder Group
16 September 2021

NDA Update

COVID-19 Update

- Still largely working from home
- Progressive, managed return to offices from 2 August
- Will continue to adopt a mix of home and office working based on a flexible approach and business need
- Progressive return to more face-to-face external engagement based on discussion with stakeholders

NDA Update

Annual Report & Accounts 2020 – 2021

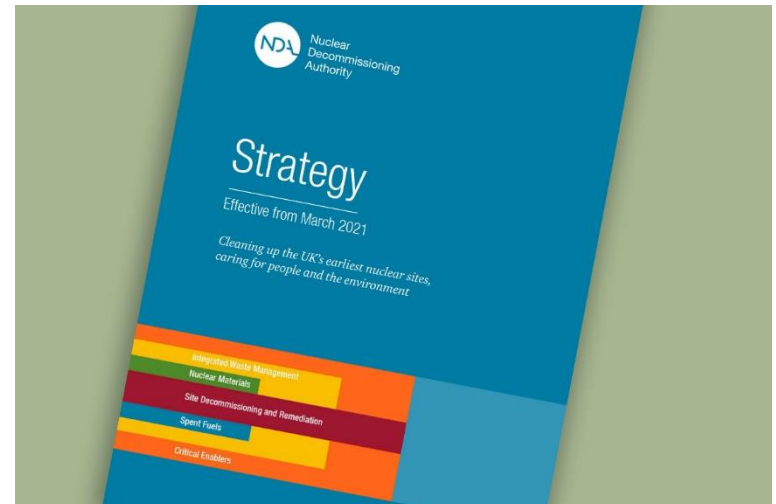
- Published on 21 July
- Continued progress despite impact of COVID-19
 - Hazard reduction at Sellafield and Dounreay
 - Overseas' waste returns
 - New Group structure
- Total expenditure lower than forecast - £3.059bn against £3.486bn
- £612m income



NDA Update

NDA Strategy 4

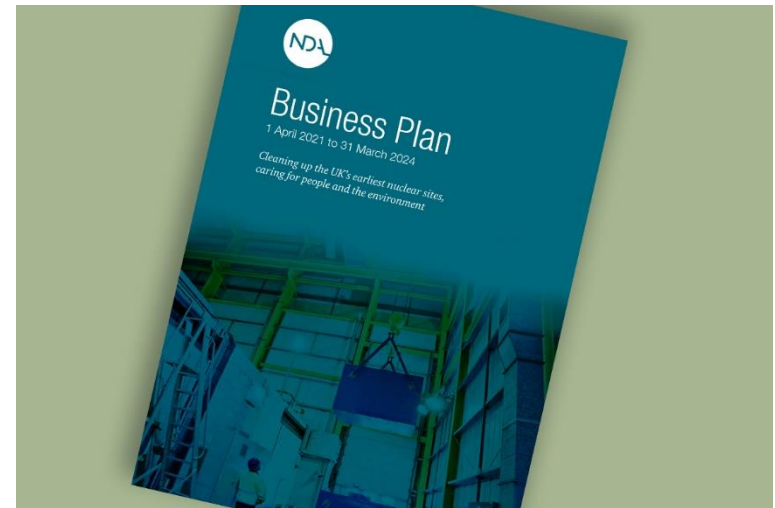
- NDA Strategy 4 published on 18 March following Ministerial approval
- Draft Strategy published for 12-week public consultation from 17 August – 8 November
- 71 responses to consultation
- Stakeholder response document published alongside Strategy



NDA Update

NDA Business Plan 2021 – 24

- Published on 22 March
- Consultation from December to February
- Sets out key activities and progress across the NDA group for next three financial years in line with Spending Review settlement
- 16 consultation responses – summary included upfront in Business Plan



NDA Update

NDA Sustainability Report

- First NDA Sustainability Report published on 8 March
- Investing in people, communities and protecting the environment for long-term future use
- Identifies key opportunities and projects to improve sustainability across NDA group



NDA Update

Gender Pay Gap Report 2019/20

- Gender pay gap reports for NDA group and corporate centre on 24 March
- Across the group, the pay gap is 13.1% (mean) and 12.4% (median) – small decrease compared with previous year
- 5 focus areas to address gender pay gap



NDA Update

NDA Group Development

- New top team announced for NDA group – NDA Group Leadership Team (GLT)
- Aligns with move to new subsidiary model to maximise benefits of working as a group
- Comprises NDA corporate centre CEO and executives and CEOs/MDs of group operating companies
- Dr Adrian Simper appointed to joint roles of NDA Chief Scientific Advisor and Chief Nuclear Advisor to BEIS

NDA Update

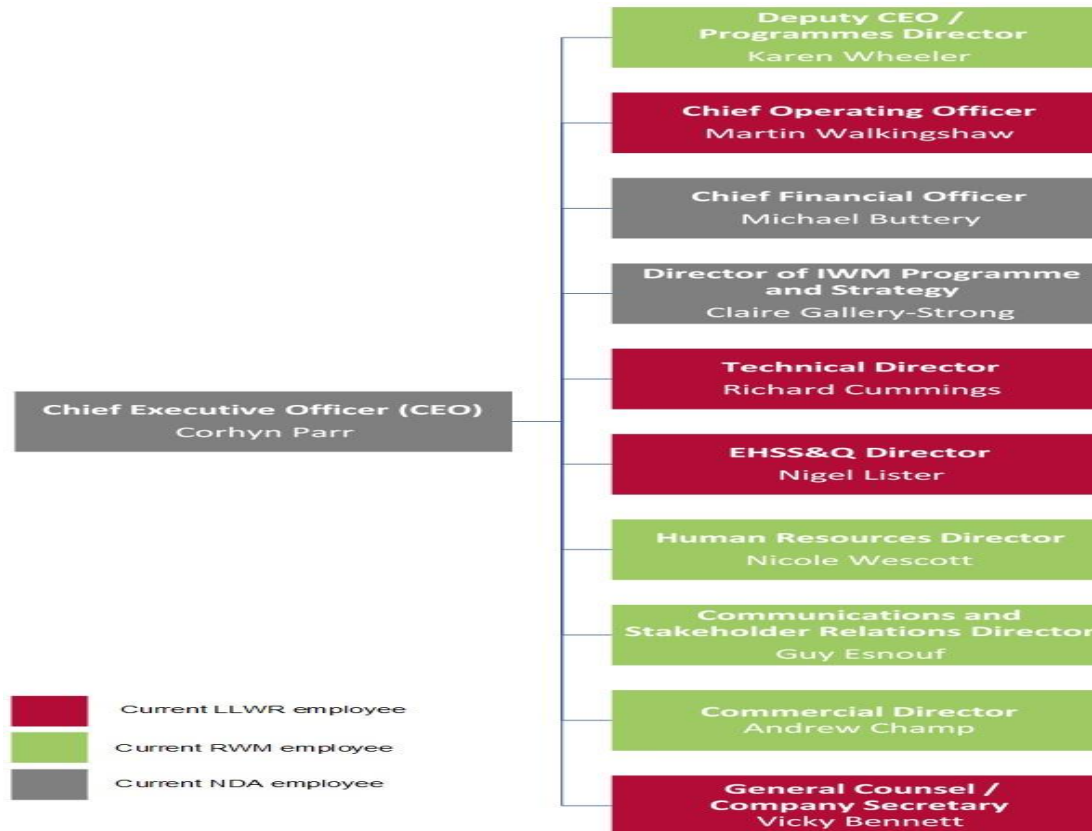
Low Level Waste Repository

- Became NDA subsidiary operating company on 12 July
- Follows Dounreay becoming NDA subsidiary in March
- Significant milestone in building a stronger NDA Group
- Step towards creating a single waste division early next year



NDA Update

New waste division



NDA Update

Dounreay

- Dounreay transferred to NDA ownership on 1st April 2021
- Further step in creating new NDA group of operating companies
- Greater collaboration between NDA operating companies and improved focus on delivering our mission
- Mark Rouse, Managing Director, appointed on 1st April



NDA Update

Dounreay Hazard Reduction

- 1,810 tonnes of radioactive coolant retrieved from Prototype Fast Reactor (PFR) base 'heel' pool
- On critical path to enable reactor decommissioning
- Flexible 65 metre long pumping and camera system able to withstand very high temperatures
- Potential to use technology to address hard-to-access hazardous projects elsewhere on NDA estate



NDA Update

Nuclear Transport Solutions

- New NDA group transport company launched on 30 April
- Brings together all transport businesses into single organisation – Direct Rail Services, International Nuclear Services and Pacific Nuclear Transport Ltd
- NTS Chair, Wanda Goldwag, appointed on 18 May



NDA Update

NDA to decommission Advanced Gas Reactors

- Directed by government to take on future ownership of seven EDF AGR sites for decommissioning
- Magnox Ltd will be responsible for decommissioning the seven sites following defueling
- Testament to skills, knowledge and experience in NDA group – and government confidence in NDA's capability
- We look forward to working with EDF Energy to ensure the seamless transfer of stations in the coming years

NDA Update

Magnox Inquiry and Departmental Review Responses

- Government and NDA have published their responses to the Magnox Inquiry and Departmental Review
- We welcome the reports' recommendations
- Significant progress since 2017:
 - New operating model
 - Strengthened legal, commercial and assurance functions
 - Group Leadership Team

NDA Update

NDA Innovation Competition

- 'Sort and seg' competition launched in July 2020
- Invite technological solutions to sort and segregate radioactive waste at oldest nuclear sites
- Value increased from £3.9m to £5.5m
- 5 companies awarded contracts each worth up to £900k to build demonstrators for their ideas
- Set to work on mixed pile of radioactive wastes – increase recycling rates, reduce no. of waste disposal containers and reduce hazards

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NDA Innovation Competition

- Successful companies are:
 - Cavendish Nuclear Ltd
 - Barnnon Ltd
 - Create Technologies Ltd
 - Atkins Ltd
 - Veolia Nuclear Solutions (UK) Ltd

NDA Update

NDA Supply Chain Event

- New date – 3 February – at The International Centre, Telford
- Postponed from June 2020 due to Covid pandemic
- Supply Chain Award's ceremony on same day – deadline for applications at 12:00 on 1 October
- Largest supply chain event in Europe with 1,700 visitors and over 300 suppliers





Making a difference

